A CALL FOR THE RE-ENCHANTMENT AND REINVENTION OF BRAND NARRATIVES

IT'S "TIME TO RELOAD"!

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USPA NEWS - It's "Time to Reload"!

A Call for Creative Resilience and Strategic Boldness in the Face of the Major Transitions shaping the Sector. A Call also for the Re-Enchantment and Reinvention of Brand Narratives, to make Way for New Models and New Generations.

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For a Luxury Sector facing Challenges on All Fronts, how are Brands, Media, and Creators mobilizing to meet Them? An Immersion into the Heart of the Issues and Paths to Renewal in Today's Luxury.

- Program of "Time to Reload"! Théâtre Marigny, Paris 8ème, December 9, 2025

* How Luxury Ccan Bounce Again Study on The Perception of Luxury and The Expectations of Its Customers Rémy OUDGHIRI, Managing Director of Sociovision, Ifop Group

* What Showcase, What Effectiveness: How Canal+ Brand Solutions is Addressing the Challenges of Luxury Brands Fabrice MOLLIER, President, Canal+ Brand Solutions

* Francis KURKDJIAN, Perfumer Beyond Conventions Francis Kurkdjian, Perfumer, Maison Francis Kurkdjian

* Fashion, The End of A Cycle? Jean-Jacques PICART, Fashion Consultant

* GEN-X, A Story of Disappearance Deborah MARINO, Deputy Managing Director In Charge of Strategy, Publicis Luxe Olivier GUILLON, Deputy General Manager / Head of Luxury, OpinionWay

* Reconciling Environment and Desirability Hélène VALADE, Director of Environmental Development, LVMH Group

* The New Languages of Luxury Anne KAMINSKY, Global Client Partner Luxury, Meta

* Luxury Press and Customer Audiences: A Look at Consumption Aurore DOMONT, President of MEDIA.figaro and President of the Audience Committee Jean-Paul DIETSCH, Managing Director, ACPM

* Reinventing Desire: Luxury Facing AI and New Generation Codes

Kelly EMANUELLI, Head of Luxury, Pinterest Elise YOSHIDA, Digital and Web3 Communications Director, Christian Louboutin

- * Quiet GEN AI: Emptiness in the Service of Craft Laetitia PFEIFFER, Chief AI Officer, Publicis Connected Media Alphonse MAITREPIERRE, Artistic Director and Founder, Maitrepierre Vincent SMADJA AKA If Only, AI Art Director & AI Creator, IfOnly AI
- * The New Re-Enchanters

Aurélie PIET, Economist, Author of 2 Billion Re-enchanters: The Manifesto of Changemakers

- * Vibrations of INDIA: Fashion in Dialogue with Nature, Science & Art Sonam KHETAN, Founder and Creative Director, Sonam Khetan Jean Sebastien STEHLI, Partner and Managing Director, Sonam Khetan
- * The Sleeping Beauties Anthony TOULEMONDE, Co-owner, Maison Violet François GIRBAUD, Founder and owner, Marithé + François Girbaud
- * KEEP THE BRAND MAGIC ALIVE Elise Remark, Marketing Director, Audi France
- * GEN Z Reload: Co-Creating the Future of Luxury Eric BRIONES, Managing Director of Journal du Luxe and Co-founder of Paris School Luxury Pauline LAIGNEAU, Co-founder of Gemmyo, Creator of the Pauline Laigneau Podcast
- * Renewing the Charm of 140 Years of Expertise Vanessa SITBON, Brand and Creative Director, Daum
- * Elle Media Brand, A Feminine Icon Véronique PHILIPPONAT, Director, Elle.

Source: Paris Luxury Summit #12 @ Théâtre Marigny, Paris 8ème On December 9, 2025

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